

August 25, 2016

DOLLAR TREE, INC.

 DOLLAR TREE | FAMILY DOLLAR

Dollar Tree, Inc. Reports Results for the Second Quarter Fiscal 2016

~ Sales increased 65.9% to \$5.00 Billion and Same-Store Sales Increased 1.2% ~

~ Diluted Earnings per Share Increased to \$0.72 ~

CHESAPEAKE, Va.--(BUSINESS WIRE)-- Dollar Tree, Inc. (NASDAQ: DLTR), North America's leading operator of discount variety stores, today reported results for its second fiscal quarter ended July 30, 2016.

Second Quarter Results

Second quarter fiscal 2016 results include nine additional weeks of operations for the Family Dollar segment when compared to the second quarter of fiscal 2015, which included four weeks of operations following the acquisition on July 6, 2015.

Net sales increased 65.9% to \$5.00 billion from \$3.01 billion in the prior year's second quarter. The \$1.99 billion increase was the result of an incremental \$1.80 billion in net sales from Family Dollar stores, sales from new Dollar Tree stores, and a 1.2% same-store sales increase, on a constant currency basis. Same-store sales increased 2.7%, on a constant currency basis, in the prior-year period. Adjusted for the impact of Canadian currency fluctuations, the same-store sales increase was 1.1%. The positive same-store sales growth was driven by increases in customer count and average ticket.

Gross profit increased by \$657.2 million, or 76.8%, to \$1.51 billion in the second quarter compared to \$855.2 million in the prior year's second quarter. The increase included an incremental \$588.4 million of gross profit for Family Dollar and a 9.2% increase in Dollar Tree's gross profit for the quarter. As a percent of sales, gross margin increased to 30.3% compared to 28.4% in the prior year. The prior year's second quarter included \$60.0 million of markdown expense related to product assortment rationalization and planned liquidations at Family Dollar.

Selling, general and administrative expenses were 23.1% of sales compared to 24.3% of sales in the prior year's second quarter. Excluding \$17.7 million of acquisition-related costs from the prior year's period, selling, general and administrative expenses, as a percent of sales, improved to 23.1% from 23.7%. This 60 basis point improvement was the result of lower payroll and operating and corporate expenses, as a percent of sales, partially offset by higher store repairs and maintenance expenses and depreciation expense.

Operating income increased 189.5% to \$357.2 million compared with \$123.4 million in the same period last year. Operating income margin increased to 7.1% in the current quarter from 4.1% in last year's quarter. This increase in operating income is the result of an incremental \$189.7 million of operating income in the Family Dollar segment, and a \$44.1 million increase in operating income in the Dollar Tree segment.

The Company's effective tax rate for the quarter was 36.9% compared to a benefit of 31.1% in the prior year period. The increase is primarily attributable to a pre-tax loss in the second quarter of 2015.

Net income compared to the prior year's second quarter increased \$268.2 million to \$170.2 million, and diluted earnings per share increased to \$0.72.

Bob Sasser, Chief Executive Officer, stated, "I am very pleased with the Company's overall performance in our second quarter. Through what continues to be a challenging retail sales environment, we delivered gross margin improvement and managed expenses effectively to deliver earnings at the top end of our guidance range. In our Dollar Tree segment, we improved our operating margin and delivered our 34th consecutive quarter of positive same-store sales."

Sasser added, "Just over a year ago, we completed our acquisition of Family Dollar and our integration continues to progress as planned. The stores are cleaner, the values are greater and our merchandise assortments are improving. Additionally, we are taking the necessary steps to develop our shared services support model, and are continuing our focus on cost-related synergy capture. As a combined organization, we are well-positioned to better serve more customers, generate significant cash flows and deliver long-term value to our shareholders."

During the quarter, the Company opened 156 stores, expanded or relocated 52 stores, and closed 17 stores. Additionally, as part of its re-banner initiative, the Company opened 47 former Family Dollar store locations as new Dollar Tree stores. The Company also converted the remaining 32 Deals stores to Dollar Tree stores. Retail selling square footage at the end of the quarter was approximately 110.8 million square feet.

First Six Months Results

Consolidated net sales increased 94.3% to \$10.08 billion from \$5.19 billion in the first six months of 2015. The \$4.89 billion increase was the result of \$4.50 billion in incremental net sales from Family Dollar stores, sales from new Dollar Tree stores, and a 1.7% same-store sales increase, on a constant currency basis. Adjusted for the impact of Canadian currency fluctuations, the same-store sales increase was 1.6%.

Gross profit increased \$1.46 billion, or 91.2%, to \$3.07 billion from \$1.60 billion in the first six months of 2015. As a percent of sales, gross margin decreased by 50 basis points to 30.4% compared to the prior year period.

Selling, general and administrative expenses were 22.7% of sales compared to 24.1% of sales in the first six months of 2015. Excluding \$28.1 million of acquisition-related costs from the first six months of 2015, selling, general and administrative expenses, as a percent of sales, improved to 22.7% from 23.5%.

Net income increased \$431.3 million compared to the prior year's first six months, resulting in net income of \$1.70 per diluted share.

Company Outlook

The Company estimates consolidated net sales for the third quarter of 2016 to range from

\$5.02 billion to \$5.10 billion, based on a low single-digit increase in same-store sales. Diluted earnings per share are estimated to be in the range of \$0.76 to \$0.82.

Consolidated net sales for full-year 2016 are now expected to range between \$20.69 billion and \$20.87 billion compared to the Company's previously expected range of \$20.79 billion to \$21.08 billion. This estimate is based on a low single-digit increase in same-store sales, and 4.0% square footage growth. The Company now anticipates net income per diluted share for full-year 2016 will range between \$3.67 and \$3.82. This compares to its previous EPS guidance range of \$3.58 to \$3.80.

Conference Call Information

On Thursday, August 25, 2016, the Company will host a conference call to discuss its earnings results at 9:00 a.m. Eastern Time. The telephone number for the call is 888-427-9376. A recorded version of the call will be available until midnight Thursday, September 1, 2016 and may be accessed by dialing 888-203-1112. The access code is 1772942. A webcast of the call is accessible through Dollar Tree's website, and will remain online until Thursday, September 1, 2016.

Dollar Tree, a Fortune 200 Company, operated 14,129 stores across 48 states and five Canadian provinces as of July 30, 2016. Stores operate under the brands of Dollar Tree, Family Dollar, and Dollar Tree Canada. To learn more about the Company, visit www.DollarTree.com.

A WARNING ABOUT FORWARD-LOOKING STATEMENTS: Our press release contains "forward-looking statements" as that term is used in the Private Securities Litigation Reform Act of 1995. Forward-looking statements address future events, developments or results and typically use words such as believe, anticipate, expect, intend, plan, forecast, or estimate. For example, our forward-looking statements include statements regarding third quarter 2016 and full-year 2016 net sales and same-store sales, third quarter 2016 and full-year 2016 diluted earnings per share, square footage growth, the benefits, results, and effects of the merger including synergies, and future financial and operating results and shareholder value. For a discussion of the risks, uncertainties and assumptions that could affect our future events, developments or results, you should carefully review the "Risk Factors," "Business" and "Management's Discussion and Analysis of Financial Condition and Results of Operations" sections in our Annual Report on Form 10-K filed March 28, 2016 and other filings with the Securities and Exchange Commission. We are not obligated to release publicly any revisions to any forward- looking statements contained in this press release to reflect events or circumstances occurring after the date of this report and you should not expect us to do so.

DOLLAR TREE, INC.
Condensed Consolidated Statements of Operations
(In millions, except per share data)
(Unaudited)

13 Weeks Ended

26 Weeks Ended

	July 30, 2016	August 1, 2015 (1)	July 30, 2016	August 1, 2015 (1)
Net sales	\$ 4,996.3	\$ 3,011.2	\$10,082.1	\$ 5,187.8
Cost of sales	3,483.9	2,156.0	7,015.2	3,583.7
Gross profit	1,512.4 30.3%	855.2 28.4%	3,066.9 30.4%	1,604.1 30.9%
Selling, general & administrative expenses	1,155.2 23.1%	731.8 24.3%	2,291.0 22.7%	1,247.8 24.1%
Operating income	357.2 7.1%	123.4 4.1%	775.9 7.7%	356.3 6.9%
Interest expense, net	87.3	263.9	174.6	386.2
Other (income) expense, net	-	1.7	(0.2)	(0.9)
Income (loss) before income taxes	269.9 5.4%	(142.2) (4.7%)	601.5 6.0%	(29.0) (0.6%)
Income tax expense (benefit)	99.7	(44.2)	198.7	(0.5)
Income tax rate	36.9%	31.1%	33.0%	1.7%
Net income (loss)	\$ 170.2 3.4%	\$ (98.0) (3.3%)	\$ 402.8 4.0%	\$ (28.5) (0.5%)
Net earnings (loss) per share:				
Basic	\$ 0.72	\$ (0.46)	\$ 1.71	\$ (0.14)
Weighted average number of shares	235.6	214.3	235.5	210.3
Diluted	\$ 0.72	\$ (0.46)	\$ 1.70	\$ (0.14)
Weighted average number of shares	236.7	214.3	236.6	210.3

(1) For the 13 and 26 weeks ended August 1, 2015, Selling, general & administrative expenses includes merger expenses of \$17.7 million and \$28.1 million, respectively, related to the acquisition of Family Dollar Stores, Inc. on July 6, 2015, and Interest expense, net includes incremental costs incurred to the July 6, 2015 acquisition date in connection with the repayment of pre-existing debt of \$227.6 million and \$343.2 million, respectively. Excluding these acquisition-related expenses, Net income (loss) and Diluted earnings (loss)

per share for the 13 and 26 weeks ended August 1, 2015 were \$53.5 million and \$0.25, and \$200.8 million and \$0.95, respectively.

DOLLAR TREE, INC.
Segment Information
(In millions, except store count)
(Unaudited)

	13 Weeks Ended		
	July 30, 2016	August 1, 2015 (a)	July 30, 2015
Net sales:			
Dollar Tree	\$2,387.5	\$2,199.6	\$ 4,772.0
Family Dollar	2,608.8	811.6	5,310.1
Total net sales	<u>\$4,996.3</u>	<u>\$3,011.2</u>	<u>\$10,082.1</u>
Gross profit:			
Dollar Tree	\$ 818.1	\$ 749.3	\$ 1,638.8
Family Dollar	694.3	105.9	1,428.1
Total gross profit	<u>\$1,512.4</u>	<u>\$ 855.2</u>	<u>\$ 3,066.9</u>
Operating income (loss):			
Dollar Tree (b)	\$ 262.5	\$ 218.4	\$ 543.1
Family Dollar (b)	94.7	(95.0)	232.8
Total operating income (b)	<u>\$ 357.2</u>	<u>\$ 123.4</u>	<u>\$ 775.9</u>
13 Weeks Ended			
	July 30, 2016	August 1, 2015	July 30, 2016

	<u>Dollar Tree</u>	<u>Family Dollar</u>	<u>Total</u>	<u>Dollar Tree</u>	<u>Family Dollar</u>	<u>Total</u>	<u>Dollar Tree</u>	<u>Family Dollar</u>
Store Count:								
Beginning	6,049	7,948	13,997	5,454	8,284	13,738	5,954	7,897
New	99	57	156	126	15	141	211	116
Rebanner (c)	47	(54)	(7)	4	(18)	(14)	41	(54)
Closings	(11)	(6)	(17)	(1)	-	(1)	(22)	(14)
Ending	<u>6,184</u>	<u>7,945</u>	<u>14,129</u>	<u>5,583</u>	<u>8,281</u>	<u>13,864</u>	<u>6,184</u>	<u>7,945</u>
Selling Square Footage (in millions)	<u>53.3</u>	<u>57.5</u>	<u>110.8</u>	<u>48.3</u>	<u>59.9</u>	<u>108.2</u>	<u>53.3</u>	<u>57.5</u>
Growth Rate (Square Footage)	<u>10.4%</u>	<u>-4.0%</u>	<u>2.4%</u>	<u>7.8%</u>	<u>100.0%</u>	<u>141.5%</u>	<u>10.4%</u>	<u>-4.0%</u>

(a) The results of Family Dollar's operations are included from the July 6, 2015 acquisition date.

(b) For the 13 and 26 weeks ended August 1, 2015, Selling, general & administrative expenses includes merger expenses of \$16.5 million and \$26.9 million, respectively, for the Dollar Tree segment and \$1.2 million for the Family Dollar segment related to the acquisition of Family Dollar Stores, Inc. on July 6, 2015. Excluding these acquisition-related expenses, Operating income (loss) for the 13 and 26 weeks ended August 1, 2015 was \$234.9 million and \$478.2 million, respectively, for the Dollar Tree segment and \$(93.8) million for the Family Dollar segment.

(c) Stores are included as rebanners when they close or open, respectively.

DOLLAR TREE, INC.
Condensed Consolidated Balance Sheets
(In millions)
(Unaudited)

	<u>July 30, 2016</u>	<u>January 30, 2016</u>	<u>August 1, 2015</u>
Cash and cash equivalents	\$ 1,093.2	\$ 736.1	\$ 1,302.5
Short-term investments	4.0	4.0	4.0

Merchandise inventories, net	2,975.1	2,885.5	2,825.1
Current deferred tax assets, net	-	-	85.5
Other current assets	377.1	310.3	307.6
Total current assets	<u>4,449.4</u>	<u>3,935.9</u>	<u>4,524.7</u>
Property and equipment, net	3,174.2	3,125.5	3,151.9
Assets available for sale	13.5	12.1	-
Goodwill	5,023.8	5,021.7	4,982.8
Favorable lease rights, net	518.8	569.4	620.8
Tradenname intangible asset	3,100.0	3,100.0	3,100.0
Other intangible assets, net	5.4	5.8	6.3
Other assets	44.3	130.8	178.6
Total assets	<u>\$16,329.4</u>	<u>\$ 15,901.2</u>	<u>\$16,565.1</u>
Current portion of long-term debt	\$ 145.5	\$ 108.0	\$ 83.0
Accounts payable	1,351.5	1,251.9	1,152.5
Other current liabilities	683.0	722.6	837.8
Income taxes payable	-	12.9	-
Total current liabilities	<u>2,180.0</u>	<u>2,095.4</u>	<u>2,073.3</u>
Long-term debt, net, excluding current portion	7,155.7	7,238.4	8,265.5
Unfavorable lease rights, net	136.6	149.3	162.4
Deferred tax liabilities, net	1,556.0	1,586.6	1,655.1
Income taxes payable, long-term	73.6	71.4	34.4
Other liabilities	370.6	353.2	327.4
Total liabilities	<u>11,472.5</u>	<u>11,494.3</u>	<u>12,518.1</u>
Shareholders' equity	<u>4,856.9</u>	<u>4,406.9</u>	<u>4,047.0</u>
Total liabilities and shareholders' equity	<u>\$16,329.4</u>	<u>\$ 15,901.2</u>	<u>\$16,565.1</u>

The January 30, 2016 information was derived from the audited consolidated financial statements as of that date.

DOLLAR TREE, INC.
Condensed Consolidated Statements of Cash Flows
(In millions)

(Unaudited)

	<u>26 Weeks Ended</u>	
	<u>July 30,</u>	<u>August 1,</u>
	<u>2016</u>	<u>2015</u>
Cash flows from operating activities:		
Net income (loss)	\$ 402.8	\$ (28.5)
Adjustments to reconcile net income (loss) to net cash provided by (used in) operating activities:		
Depreciation and amortization	324.2	137.6
Provision for deferred taxes	(31.1)	(17.6)
Amortization of debt discount and debt-issuance costs	9.5	4.7
Other non-cash adjustments to net income (loss)	43.1	57.5
Changes in operating assets and liabilities	(68.2)	(178.1)
Total adjustments	<u>277.5</u>	<u>4.1</u>
Net cash provided by (used in) operating activities	<u>680.3</u>	<u>(24.4)</u>
Cash flows from investing activities:		
Capital expenditures	(355.9)	(167.0)
Increase in restricted cash	-	(12.0)
Acquisition of Family Dollar, net of common stock issued, equity compensation and cash acquired	-	(6,525.6)
Purchase of restricted investments	(36.1)	-
Proceeds from sale of restricted investments	118.1	-
Proceeds from (payments for) fixed asset disposition	1.5	(0.3)
Net cash used in investing activities	<u>(272.4)</u>	<u>(6,704.9)</u>
Cash flows from financing activities:		
Principal payments for long-term debt	(54.0)	(935.2)
Proceeds from long-term debt, net of discount	-	8,200.0
Debt-issuance costs	(0.7)	(88.9)
Proceeds from stock issued pursuant to stock-based compensation plans	22.7	3.9
Cash paid for taxes on exercises/vesting of stock-based compensation	(19.9)	(21.3)
Tax benefit of exercises/vesting of stock-based compensation	-	10.0
Net cash provided by (used in) financing activities	<u>(51.9)</u>	<u>7,168.5</u>
Effect of exchange rate changes on cash and cash equivalents	<u>1.1</u>	<u>(0.8)</u>
Net increase in cash and cash equivalents	<u>357.1</u>	<u>438.4</u>
Cash and cash equivalents at beginning of period	<u>736.1</u>	<u>864.1</u>
Cash and cash equivalents at end of period	<u>\$1,093.2</u>	<u>\$ 1,302.5</u>

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