DOLLAR TREE, INC..

®DOLLAR TREE **FAMILY®DOLLAR**

Dollar Tree and Family Dollar Reaffirm Commitment to Safety & Compliance Following Resolution with the DOJ into Operations at Arkansas Distribution Center Resolution represents next step on Company's journey to transform its business and position itself as a leading retailer in workplace safety

Safety-First Culture

- Dollar Tree and Family Dollar are committed to selling quality food and products, maintaining a safe environment for associates and customers, and complying with all laws and regulations.
- Dollar Tree and Family Dollar have **significantly enhanced and continue to strengthen** their compliance and safety programs and capabilities.
- The Company has created new positions, including in the senior leadership team, and restructured departments at all levels to increase its focus on safety and compliance.
- The Company has developed and implemented risk-based procedures and controls and continues to deliver extensive compliance and safety training to associates.
- The Company has also established and strengthened monitoring and auditing activities to promote continuous improvement.
- Dollar Tree and Family Dollar have worked with a third-party FDA consulting firm to create and implement over 50 standard operating procedures on topics such as food safety, sanitation, receiving and shipping controls, and handling damaged product.

Transforming Stores

- The Company has initiated a comprehensive review of the Family Dollar portfolio to address stores that are underperforming and not aligned with its transformation vision, including identifying candidates for closure, re-bannering, or relocation.
- Over the past 18 months, each of the Company's distribution centers has passed an independent, third-party audit and received "Good Distribution Practices" ("GDP") certification.
- In 2023, the Company launched its G.O.L.D. program, and since then, more than 1,100 stores have received a G.O.L.D. ("Grand Opening Look Daily") certification.
- From 2023-2026, the Company expects to renovate an estimated 1,000 Family Dollar stores per year.

West Memphis, AR Distribution Center

- By fall 2024, Family Dollar plans for operations to return to West Memphis, Arkansas, with a reimagined and refreshed distribution center, reflecting more than \$100 million in current and anticipated investments.
- The facility, which is expected to initially provide more than 300 new jobs for Arkansas workers, is being rebuilt with strong emphasis on safety, sanitation, and compliance, serving as a model of excellence for all facilities in Dollar Tree and Family Dollar.

