UNITED STATES

## SECURITIES AND EXCHANGE COMMISSION <br> Washington, D.C. 20549

FORM 8-K
CURRENT REPORT

## Pursuant to Section 13 OR 15(d) of The Securities Exchange Act of 1934

Date of Report (Date of earliest event reported): August 29, 2019


DOLLAR TREE, INC.
(Exact name of registrant as specified in its charter)

## Virginia

(State or other jurisdiction of incorporation)

0-25464
(Commission File Number)

26-2018846
(IRS Employer Identification No.)

500 Volvo Parkway
Chesapeake, Virginia 23320
(Address of principal executive offices) (Zip Code)
(757) 321-5000
(Registrant's telephone number, including area code)
Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions:
$\square \quad$ Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
$\square \quad$ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
$\square \quad$ Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
$\square \quad$ Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))
Securities registered pursuant to Section 12(b) of the Act:

| Title of each class | Trading symbol(s) | Name of each exchange on which registered |
| :---: | :---: | :---: |
| Common Stock, par value $\$ .01$ per share | DLTR | NASDAQ Global Select Market |

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 ( $\$ 230.405$ of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 ( $\$ 240.12 b-2$ of this chapter).

Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

## Item 2.02. Results of Operations and Financial Condition.

Today, August 29, 2019, Dollar Tree, Inc. issued a press release reporting its fiscal 2019 second quarter sales and earnings results and announcing that it will hold a publicly available telephone conference call to discuss these results. A copy of the press release is attached to this Form 8-K as Exhibit 99.1 and is incorporated herein by this reference.

The information contained in items 2.02 and 7.01 , including that incorporated by reference, is being furnished to the Securities and Exchange Commission. Such information shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 or otherwise subject to the liabilities of that Section. The information shall not be deemed incorporated by reference into any registration statement or other document filed pursuant to the Securities Act of 1933, except as expressly set forth by specific reference in such filing.

## Item 7.01. Regulation FD Disclosure.

The information (including disclaimer) presented under Item 2.02 is incorporated by reference into this Item 7.01.

## Item 9.01. Financial Statements and Exhibits.

(d) Exhibits.
99.1 Press Release dated August 29, 2019 issued by Dollar Tree, Inc.

104 The cover page from this Current Report on Form 8-K, formatted in Inline XBRL.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

## DOLLAR TREE, INC.

Date: August 29, 2019
By: /s/ Kevin S. Wampler
Kevin S. Wampler
Chief Financial Officer

Exhibit 99.1 - Press release dated August 29, 2019 issued by Dollar Tree, Inc.

## DOLLAR TREE, INC. REPORTS RESULTS FOR THE SECOND QUARTER FISCAL 2019

~ Consolidated Sales Increased 3.9\% to \$5.74 Billion ~<br>~ GAAP Earnings per Diluted Share of \$0.76 vs. Guidance Range of \$0.64 to \$0.73~<br>~Enterprise Same-Store Sales Increased 2.4\% ~<br>~Same-Store Sales by Segment: Dollar Tree +2.4\%, Family Dollar +2.4\% ~<br>~ Increasing Fiscal 2019 Family Dollar H2 Renovation Projects from 1,000 to 1,150~

CHESAPEAKE, Va. - August 29, 2019 - Dollar Tree, Inc. (NASDAQ: DLTR), North America's leading operator of discount variety stores, today reported financial results for the quarter ended August 3, 2019.
"The turnaround of the Family Dollar business continues to gain momentum. Family Dollar's same-store sales increase of $2.4 \%$ was the third consecutive quarter of sequential acceleration and represented a 160 basis point improvement in the two-year stacked comp. And, despite sales headwinds created by the global helium shortage, the Dollar Tree segment delivered a same-store sales increase of $2.4 \%$, while cycling a strong $3.7 \%$ increase from the prior year's quarter. Dollar Tree has now delivered 46 consecutive quarters of positive same-store sales, and eight consecutive quarters with two-year stacked comps exceeding $6 \%$," stated Gary Philbin, President and Chief Executive Officer. "I am proud of the team's accomplishments. During the quarter, we successfully consolidated our store support centers and, as planned, closed 296 Family Dollar stores as part of our store optimization efforts. Additionally, we completed 542 Family Dollar renovations into the H 2 format."

## Second Quarter Results

Consolidated net sales increased $3.9 \%$ to $\$ 5.74$ billion from $\$ 5.53$ billion in the prior year's second quarter. Enterprise same-store sales increased $2.4 \%$. Same-store sales for the Dollar Tree segment increased $2.4 \%$ on a constant currency basis (or $2.3 \%$ when adjusted to include the impact of Canadian currency fluctuations). The Company estimates the helium shortage negatively impacted Dollar Tree same-store sales by approximately 40 basis points. Same-store sales for the Family Dollar segment increased 2.4\%.

Gross profit was $\$ 1.65$ billion in the quarter compared to $\$ 1.66$ billion in the prior year's second quarter. As a percentage of sales, gross margin was $28.7 \%$ of sales compared to $30.1 \%$ of sales in the prior year. The decrease in gross profit margin was driven by higher freight costs for both segments, and markdowns and shrink in the Family Dollar segment.

Selling, general and administrative expenses were $24.0 \%$ of sales compared to $23.2 \%$ of sales in the prior year's second quarter. The increase was driven by operating and corporate expenses related to the consolidation of the Company's store support centers, asset write-offs for closed stores, and payroll costs resulting from higher average hourly rates and store-level initiatives.

Operating income for the quarter was $\$ 268.9$ million compared with $\$ 382.5$ million in the same period last year and operating income margin was $4.7 \%$ of sales in the second quarter compared to $6.9 \%$ of sales in last year's quarter.

Net income was $\$ 180.3$ million in the second quarter and GAAP diluted earnings per share for the quarter were $\$ 0.76$ compared to $\$ 1.15$ in the prior year's quarter.

The Company repurchased 881,624 shares during the quarter for $\$ 88.4$ million. The Company has approximately $\$ 812$ million remaining on its share repurchase authorization.

During the quarter, the Company opened 150 new stores, expanded or relocated 19 stores, and closed 296 Family Dollar stores and nine Dollar Tree stores. The Family Dollar store closings related to the Company's previously announced store optimization efforts. Additionally, the Company opened 106 Dollar Tree stores that were re-bannered from Family Dollar. Retail selling square footage at quarter end was approximately 119.7 million square feet.

## First Six Months Results

Consolidated net sales increased $4.2 \%$ to $\$ 11.55$ billion from $\$ 11.08$ billion in the same period last year. Enterprise same-store sales increased $2.3 \%$ on a constant currency basis (or $2.2 \%$ when adjusted to include the impact of Canadian currency fluctuations). Same-store sales for the Dollar Tree segment increased $2.4 \%$. Same-store sales for Family Dollar increased 2.1\%.

Gross profit for the first six months increased $\$ 12.2$ million to $\$ 3.38$ billion. As a percentage of sales, gross margin was $29.2 \%$, compared to $30.4 \%$ in the prior year period.

Selling, general and administrative expenses were $23.6 \%$ of sales compared to $23.0 \%$ of sales for the first six months of 2018 .
Operating income for the period was $\$ 654.4$ million. Operating income margin decreased to $5.7 \%$ of sales in the current year period from $7.4 \%$ of sales in the prior year.

Net income compared to the prior year's period increased $3.2 \%$ to $\$ 448.2$ million and GAAP diluted earnings per share increased $3.3 \%$ to $\$ 1.88$ compared to $\$ 1.82$ in the prior year's period.

## Update on Fiscal 2019 Discrete Costs

The Company's initial outlook for the year included discrete costs related to the Company's store support center consolidation and the acceleration of store optimization initiatives, including renovations, re-banners, and store closures. The Company has incurred approximately $\$ 76$ million of discrete costs in the first half of the year, of which $\$ 48$ million, or $\$ 0.16$ per diluted share, was incurred in the second quarter. With the increased visibility of initiative-related costs, the Company now expects to incur a total of $\$ 85$ million of discrete costs for fiscal 2019. The Company's updated outlook includes the remaining estimated $\$ 9$ million, or $\$ 0.03$ per diluted share, of discrete costs expected to be incurred in the third quarter of fiscal 2019.

Additionally, the Company previously expected to incur approximately $\$ 30$ million of lease obligation and related closure costs in the second quarter related to Family Dollar closed stores. Based on recent interpretations of the lease accounting standard, certain lease obligation costs the Company expected to accrue in the quarter are now treated as period costs. The Company's second quarter included approximately $\$ 15$ million, or $\$ 0.05$ per diluted share, of costs for store closure asset write-offs and related costs.

## Tariff Update

Earlier this year, the United States Trade Representative (USTR) began a process to impose a tariff on all of the $\$ 300$ billion in Chinese goods which were not previously subject to a tariff under Section 301, referred to as List 4 goods.

On August 13, 2019, the USTR published the final description of products on List 4 and divided the list into two parts. Tariffs at the rate of ten percent $(10 \%)$ on List 4A goods will go into effect September 1, 2019. Tariffs at the rate of ten percent (10\%) on List 4B goods will go into effect December 15, 2019.

On August 23, 2019, the USTR announced that tariffs on List 1, 2, and 3 products would increase from $25 \%$ to $30 \%$ on October 1, 2019, tariffs on List 4A products would increase from $10 \%$ to $15 \%$ on September 1, 2019, and tariffs on List 4B products would increase from $10 \%$ to $15 \%$ on December 15 , 2019. The Company estimates that without mitigation List 4A and the additional $5 \%$ tariff on Lists 1, 2, and 3 would cost the Company approximately $\$ 26$ million in additional tariffs between September 1, 2019 and December 15, 2019.

Prior to the recent announcements on List 4 as well as the additional $5 \%$ tariff increase on all Lists, the Company believes it has successfully mitigated most of the adverse effects of the Section 301 tariffs. The Company has negotiated price concessions, cancelled orders, modified specifications, evolved product mix, and diversified vendors. The Company is now implementing actions that may mitigate the recently announced tariff increases, and will continue to assess the future impact of those tariffs.

## Company Outlook

The Company estimates consolidated net sales for the third quarter of 2019 will range from $\$ 5.66$ billion to $\$ 5.77$ billion, based on a low single-digit increase in same-store sales for the enterprise. Diluted earnings per share are estimated to be in the range of $\$ 1.07$ to $\$ 1.16$. This estimate includes approximately $\$ 9$ million, or $\$ 0.03$ per diluted share, of discrete costs.

Consolidated net sales for full-year fiscal 2019 are now expected to range from $\$ 23.57$ billion to $\$ 23.79$ billion compared to the Company's previously expected range of $\$ 23.51$ billion to $\$ 23.83$ billion. This estimate is based on a low single-digit increase in same-store sales and $1.3 \%$ selling square footage growth. The Company now anticipates net income per diluted share for full-year fiscal 2019 will range between $\$ 4.90$ and $\$ 5.11$. The Company's updated outlook does not include the recently announced tariff increases, as the Company is currently working to mitigate these costs.
"I am very pleased with the traction and momentum we are seeing in the Family Dollar business. The team's efforts to improve the consistency of execution across the store base and our acceleration of initiatives to optimize the real estate portfolio are paying off. We are increasing our planned Family Dollar H2 renovations for fiscal 2019 by 150 stores, most of which will occur in the third quarter," Philbin added. "We are thrilled to now be operating from one consolidated store support center. One workspace should materially enhance alignment, communication, and efficiency, as well as our ability to support stores more effectively. Our focus continues to be to grow and improve our business to deliver increased value to long-term shareholders."

## Conference Call Information

On Thursday, August 29, 2019, the Company will host a conference call to discuss its earnings results at 9:00 a.m. Eastern Time. The telephone number for the call is $888-394-8218$. A recorded version of the call will be available until midnight Wednesday, September 4, 2019, and may be accessed by dialing 888-203-1112. The access code is 6531689 . A webcast of the call is accessible through Dollar Tree's website and will remain online through Wednesday, September 4, 2019.

Dollar Tree, a Fortune 200 Company, operated 15,115 stores across 48 states and five Canadian provinces as of August 3, 2019. Stores operate under the brands of Dollar Tree, Family Dollar, and Dollar Tree Canada. To learn more about the Company, visit www.DollarTree.com.













 in this press release to reflect events or circumstances occurring after the date of this report and you should not expect us to do so.

CONTACT: Dollar Tree, Inc.
Randy Guiler, 757-321-5284
Vice President, Investor Relations
www.DollarTree.com
DLTR-E

## DOLLAR TREE, INC.

## Condensed Consolidated Income Statements (In millions, except per share data)

(Unaudited)

|  | 13 Weeks Ended |  |  |  | 26 Weeks Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | August 3, 2019 |  | August 4, 2018 |  | August 3, 2019 |  | August 4, 2018 |  |
| Net sales | \$ | 5,740.6 | \$ | 5,525.6 | \$ | 11,549.3 | \$ | 11,079.3 |
| Cost of sales |  | 4,092.1 |  | 3,861.7 |  | 8,173.6 |  | 7,715.8 |
| Gross profit |  | 1,648.5 |  | 1,663.9 |  | 3,375.7 |  | 3,363.5 |
|  |  | 28.7 \% |  | 30.1 \% |  | 29.2 \% |  | 30.4 \% |
| Selling, general and administrative expenses |  | 1,379.6 |  | 1,281.4 |  | 2,721.3 |  | 2,543.4 |
|  |  | 24.0 \% |  | 23.2 \% |  | 23.6\% |  | 23.0 \% |
| Operating income |  | 268.9 |  | 382.5 |  | 654.4 |  | 820.1 |
|  |  | $4.7 \%$ |  | $6.9 \%$ |  | 5.7\% |  | 7.4\% |
| Interest expense, net |  | 40.1 |  | 46.1 |  | 81.5 |  | 276.1 |
| Other expense (income), net |  | 0.4 |  | (1.3) |  | 0.6 |  | (1.1) |
| Income before income taxes |  | 228.4 |  | 337.7 |  | 572.3 |  | 545.1 |
|  |  | 4.0\% |  | $6.1 \%$ |  | 5.0\% |  | $4.9 \%$ |
| Provision for income taxes |  | 48.1 |  | 63.8 |  | 124.1 |  | 110.7 |
| Income tax rate |  | 21.1 \% |  | 18.9 \% |  | 21.7 \% |  | 20.3 \% |
| Net income | \$ | 180.3 | \$ | 273.9 | \$ | 448.2 | \$ | 434.4 |
|  |  | 3.1 \% |  | 5.0\% |  | $3.9 \%$ |  | 3.9\% |
| Net earnings per share: |  |  |  |  |  |  |  |  |
| Basic | \$ | 0.76 | \$ | 1.15 | \$ | 1.88 | \$ | 1.83 |
| Weighted average number of shares |  | 237.6 |  | 237.9 |  | 237.8 |  | 237.7 |
| Diluted | \$ | 0.76 | \$ | 1.15 | \$ | 1.88 | \$ | 1.82 |
| Weighted average number of shares |  | 238.3 |  | 238.6 |  | 238.7 |  | 238.5 |

## DOLLAR TREE, INC.

## Reconciliation of Non-GAAP Financial Measures <br> (In millions, except per share data) <br> (Unaudited)

From time-to-time, the Company's financial results include certain financial measures not derived in accordance with generally accepted accounting principles ("GAAP"). Non-GAAP financial measures should not be used as a substitute for GAAP financial measures, or considered in isolation, for the purposes of analyzing operating performance, financial position or cash flows. However, the Company believes providing additional information in the form of non-GAAP measures that exclude the unusual, non-recurring expenses outlined below is beneficial to the users of its financial statements in evaluating the Company's current operating results in relation to past periods. In addition, the Company's debt covenants exclude the impact of certain unusual, non-recurring expenses. The Company has included a reconciliation of this information to the most comparable GAAP measures in the following tables.

On February 3, 2019, the Company adopted Financial Accounting Standards Board Accounting Standards Update No. 2016-2, "Leases (Topic 842)" and subsequent amendments ("ASC 842") which requires lessees to recognize right-of-use assets on the balance sheet. The Company did not elect the hindsight practical expedient; therefore, the adoption also resulted in the recognition of an estimate of the embedded impairment of right-of-use assets as a reduction to Retained earnings. In March 2019 , the Company announced a store optimization program which includes the closing of up to 390 under-performing stores in 2019. Under ASC 842, the right-of-use assets must be amortized over the remaining operating terms which resulted in the acceleration of rent expense for the stores that the Company plans to close. The accelerated rent expense net of the rent foregone as a result of the embedded lease impairment was $\$ 6.7$ million and this amount will be excluded in calculating the Company's compliance with its debt covenants, which requires reporting in accordance with GAAP as of the date of the Credit Agreement.

In the first quarter of 2018 , the Company entered into a new Credit Agreement that provided a $\$ 1.25$ billion revolving credit facility and a $\$ 782.0$ million term loan facility. The Company also announced the registered offering of $\$ 750.0$ million aggregate principal amount of Senior Floating Rate Notes due 2020 , $\$ 1.0$ billion of $3.7 \%$ Senior Notes due 2023, $\$ 1.0$ billion of $4.0 \%$ Senior Notes due 2025 and $\$ 1.25$ billion of $4.2 \%$ Senior Notes due 2028. In connection with entry into the new Credit Agreement, the Company terminated the existing Credit Agreement and paid a redemption premium of $\$ 6.5$ million for the early payment of the Term Loan B-2 Loans. In connection with the offering of the new Senior Notes, the Company redeemed the $5.75 \%$ Senior Notes due 2023 and paid a redemption premium of $\$ 107.8$ million. In connection with the termination of the old Credit Agreement and the payment of Term Loan B-2 and the $5.75 \%$ Senior Notes due 2023, the Company accelerated the expense of approximately $\$ 41.2$ million of amortizable non-cash deferred financing costs and expensed approximately $\$ 0.4$ million in non-capitalizable transaction costs. Interest on the new debt was approximately $\$ 7.9$ million in the first quarter of 2018 and the interest foregone on the redemption of Term Loan A-1 and Term Loan B-2 was approximately $\$ 3.3$ million.

| Reconciliation of Adjusted Net Income: | 26 Weeks Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | August 3, 2019 |  | August 4, 2018 |  |
| Net income (GAAP) | \$ | 448.2 | \$ | 434.4 |
| Cost of sales adjustment: |  |  |  |  |
| Accelerated rent expense |  | 6.7 |  | - |
| Interest expense adjustment: |  |  |  |  |
| Redemption premium on 2023 Senior Notes |  | - |  | 107.8 |
| Redemption premium on Term Loan B-2 |  | - |  | 6.5 |
| Deferred financing costs acceleration and non-capitalizable transaction costs |  | - |  | 41.6 |
| Interest expense new Senior Notes |  | - |  | 7.9 |
| Interest expense foregone on redemption of Term Loan A-1 and Term Loan B-2 |  | - |  | (3.3) |
| Provision for income taxes on adjustment |  | (1.5) |  | (36.9) |
| Adjusted Net income (Non-GAAP) | \$ | 453.4 | \$ | 558.0 |

Reconciliation of Adjusted EPS:
Diluted earnings per share (GAAP)
Adjustment, net of tax
Adjusted EPS (Non-GAAP)

| 26 Weeks Ended |  |  |  |  |  |
| :--- | :--- | :--- | :--- | :--- | :---: |
|  | August 3, 2019 |  |  | August 4, 2018 |  |
|  | 1.88 | $\$$ | 1.82 |  |  |
|  | 0.02 |  | 0.52 |  |  |
| $\$$ | 1.90 | $\$$ | 2.34 |  |  |

## DOLLAR TREE, INC. <br> Segment Information <br> (In millions, except store count) <br> (Unaudited)


(a) Stores are included as re-banners when they close or open, respectively.

## DOLLAR TREE, INC.

## Condensed Consolidated Balance Sheets

(In millions)
(Unaudited)

|  | $\begin{gathered} \text { August 3, } \\ 2019 \end{gathered}$ |  | February 2, 2019 |  | $\begin{gathered} \text { August 4, } \\ 2018 \end{gathered}$ |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Cash and cash equivalents | \$ | 623.4 | \$ | 422.1 | \$ | 647.3 |
| Merchandise inventories |  | 3,470.9 |  | 3,536.0 |  | 3,288.2 |
| Other current assets |  | 246.5 |  | 335.2 |  | 337.3 |
| Total current assets |  | 4,340.8 |  | 4,293.3 |  | 4,272.8 |
| Property, plant and equipment, net |  | 3,666.2 |  | 3,445.3 |  | 3,316.1 |
| Restricted cash |  | 24.9 |  | 24.6 |  | - |
| Operating lease right-of-use assets |  | 6,014.3 |  | - |  | - |
| Goodwill |  | 2,296.3 |  | 2,296.6 |  | 5,023.9 |
| Favorable lease rights, net |  | - |  | 288.7 |  | 334.5 |
| Trade name intangible asset |  | 3,100.0 |  | 3,100.0 |  | 3,100.0 |
| Other assets |  | 51.3 |  | 52.7 |  | 56.3 |
| Total assets | \$ | 19,493.8 | \$ | 13,501.2 | \$ | 16,103.6 |
| Current portion of long-term debt | \$ | 750.0 | \$ | - | \$ | - |
| Current portion of operating lease liabilities |  | 1,215.0 |  | - |  | - |
| Accounts payable |  | 1,455.4 |  | 1,416.4 |  | 1,241.7 |
| Income taxes payable |  | - |  | 60.0 |  | 14.1 |
| Other current liabilities |  | 673.6 |  | 619.3 |  | 651.6 |
| Total current liabilities |  | 4,094.0 |  | 2,095.7 |  | 1,907.4 |
| Long-term debt, net, excluding current portion |  | 3,518.6 |  | 4,265.3 |  | 5,041.8 |
| Operating lease liabilities, long-term |  | 4,767.4 |  | - |  | - |
| Unfavorable lease rights, net |  | - |  | 78.8 |  | 89.2 |
| Deferred income taxes, net |  | 960.2 |  | 973.2 |  | 976.0 |
| Income taxes payable, long-term |  | 30.1 |  | 35.4 |  | 30.1 |
| Other liabilities |  | 257.8 |  | 409.9 |  | 411.6 |
| Total liabilities |  | 13,628.1 |  | 7,858.3 |  | 8,456.1 |
| Shareholders' equity |  | 5,865.7 |  | 5,642.9 |  | 7,647.5 |
| Total liabilities and shareholders' equity | \$ | 19,493.8 | \$ | 13,501.2 | \$ | 16,103.6 |

The February 2, 2019 information was derived from the audited consolidated financial statements as of that date.

## DOLLAR TREE, INC.

## Condensed Consolidated Statements of Cash Flows <br> (In millions) <br> (Unaudited)

Cash flows from operating activities:

Net income
Adjustments to reconcile net income to net cash provided by operating activities:

Depreciation and amortization
Amortization of debt discount and debt-issuance costs
Other non-cash adjustments to net income
Loss on debt extinguishment
Changes in operating assets and liabilities
Total adjustments
Net cash provided by operating activities
Cash flows from investing activities:
Capital expenditures
Proceeds from governmental grant
Payments for fixed asset disposition
Net cash used in investing activities

Cash flows from financing activities:
Proceeds from long-term debt, net of discount
Principal payments for long-term debt
Debt-issuance and debt extinguishment costs
Proceeds from revolving credit facility
Repayments of revolving credit facility
Proceeds from stock issued pursuant to stock-based compensation plans
Cash paid for taxes on exercises/vesting of stock-based compensation
Payments for repurchase of stock
Net cash used in financing activities
Effect of exchange rate changes on cash, cash equivalents and restricted cash
Net increase (decrease) in cash, cash equivalents and restricted cash
Cash, cash equivalents and restricted cash at beginning of period
Cash, cash equivalents and restricted cash at end of period

| 26 Weeks Ended |  |  |  |
| :---: | :---: | :---: | :---: |
| $\begin{gathered} \hline \text { August } 3, \\ 2019 \end{gathered}$ |  | $\begin{gathered} \hline \text { August 4, } \\ 2018 \end{gathered}$ |  |
| \$ | 448.2 | \$ | 434.4 |
|  | 306.3 |  | 304.0 |
|  | 9.0 |  | (9.4) |
|  | 3.3 |  | 51.7 |
|  | 61.4 |  | 49.1 |
|  | - |  | 114.7 |
|  | 15.8 |  | (175.7) |
|  | 395.8 |  | 334.4 |
|  | 844.0 |  | 768.8 |
|  | (502.5) |  | (394.3) |
|  | 16.5 |  | - |
|  | (2.7) |  | (0.4) |
|  | (488.7) |  | (394.7) |
|  | - |  | 4,775.8 |
|  | - |  | $(5,432.7)$ |
|  | - |  | (155.3) |
|  | - |  | 50.0 |
|  | - |  | (50.0) |
|  | 9.1 |  | 10.2 |
|  | (23.9) |  | (21.7) |
|  | (139.2) |  | - |
|  | (154.0) |  | (823.7) |
|  | 0.3 |  | (0.9) |
|  | 201.6 |  | (450.5) |
|  | 446.7 |  | 1,097.8 |
| \$ | 648.3 | \$ | 647.3 |

